



Challenges / Threats 2019:

- 1. Unfavorable time to MD statistics compared to others in Canada (see: https://yourhealthsystem.cihi.ca/hsp/?lang=en
- 2. Strain on AHS and U of C funding envelopes always asked to do more with less
- 3. Severe EIP issues and access block at key periods of the year i.e. flu and particularly severe at SHC at times.
- 4. No departmental "Academic Medicine Health Services Plan AMHSP" (ARP) to support up and coming and some established leaders in our department.
- 5. Limited leadership development opportunities for young faculty with significant academic interest and credentials.
- 6. Largely ineffective surge strategy
- 7. GFT position remains unfilled (new recruitment profile approved this month)
- 8. Variable support among MDs for the research / innovation mission of the department
- 9. Sustainability of research program given few GFTs and no ARP (AMHSP).
- 10. Limited dedicated support for resident and junior faculty research
- 11. Managing engagement in a very large physician group
- 12. No annual CME conference that we can call our own.
- 13. No Faculty Development leadership and minimal engagement with U of C offerings by our staff.
- 14. Continuous increases in ED MD staff numbers which has added complexity and created challenges for coordination. While still reasonably cohesive some site-specific silos of activity and culture exist.