



FACULTY OF MEDICINE | UNIVERSITY OF CALGARY

February 8, 2010

**ASSOC DEAN CLINICAL RESEARCH
CALGARY CENTRE FOR CLINICAL RESEARCH**

5th Floor, TRW Building
3280 Hospital Drive NW
Calgary, AB, Canada T2N 4Z6
T: 403-944-8065

MICHAEL.HILL@UCALGARY.CA

To whom it may concern:

Re: Indirect costs of research at University of Calgary

The University of Calgary, Faculty of Medicine, applies a 30% overhead costs to all non-publicly funded clinical research projects. These funds pay for legal fees, research administration and indirect costs of research within the Department where the research takes place. This rate is current effective 1 Jan 2010 until further notice and it will remain current for the duration of any signed research contract.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael Hill".