



# RESOURCE MANUAL

V1.0 March 5, 2019

OFFICE OF SURGICAL RESEARCH  
Department of Surgery

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# **The Office of Surgical** **Research**

**Mission:**

The Office of Surgical Research (OSR) exists to help surgeons achieve research excellence. By fostering and facilitating programs aligned with the four pillars of research strength within the Department of Surgery, the OSR will educate, promote, and invest in surgeons working in teams on innovative and impactful research.

**Values of the OSR:**

1. A culture that recognizes that surgeons' contribution to research is critical to forwarding our specialty and improving quality care.
2. An opportunity for collaboration with other surgeons, researchers and institutes.
3. A strategy of timely communication of grant opportunities and deadlines.
4. A milieu that celebrates grant and publication successes.
5. An environment that provides time and space for research endeavors.
6. An opportunity to showcase research and to form inter-specialty linkages.
7. An atmosphere of accountability for grant funds and for objective measurement of productivity.
8. An OSR support team that minimizes frustrating barriers from side-tracking researchers.

For more information on the direction and goals of the Office of Surgical Research, please refer to the [Office of Surgical Research "Refresh"](#), the Strategic Plan of the OSR for 2018-2023.

**Team:**

Director – Claire Temple-Oberle, MD MSc FRCSC  
[Claire.Temple-Oberle@albertahealthservices.ca](mailto:Claire.Temple-Oberle@albertahealthservices.ca)

Research Facilitator – Maria Fernando, PhD BSc  
[Maria.Fernando2@albertahealthservices.ca](mailto:Maria.Fernando2@albertahealthservices.ca), 403-944-3577

Biostatistician – Kimberly Rondeau, MSc BSc  
[Kimberly.Rondeau@albertahealthservices.ca](mailto:Kimberly.Rondeau@albertahealthservices.ca)

Administrative Coordinator – Carlos Viera  
[Carlos.Viera@albertahealthservices.ca](mailto:Carlos.Viera@albertahealthservices.ca), 403-944-2373

The general email address for the Office of Surgical Research is [osr@ucalgary.ca](mailto:osr@ucalgary.ca).

**Statistical Support:**

The OSR currently employs a biostatistician, Kimberly Rondeau, to support researchers with study design and analysis. If you would like to receive her assistance, please complete the Statistical Support Request survey which can be found [here](#). The OSR will contact you shortly after the submission of the request.

Completion of the survey allows us to triage requests easily, and will also help us determine whether providing this service through the OSR is useful on an ongoing basis.

# **The Cumming School of Medicine**



### **Overview:**

The Cumming School of Medicine (CSM) is a research-intensive medical school and national leader in brain and mental health, chronic disease and cardiovascular sciences. There are a number of research services and funding opportunities available through the CSM. In addition, a number of resources can be accessed through the CSM faculty and staff [intranet](#). Your login information will be your U of C username and password. If you have any issues logging in, please contact [itsupport@ucalgary.ca](mailto:itsupport@ucalgary.ca) or [j.slobozian@ucalgary.ca](mailto:j.slobozian@ucalgary.ca).

### **Key Contacts – Office of the Associate Dean (Research):**

#### Grant Development & Research Facilitation –

- Research Facilitator: [Jenna Slobozian](#), 403-210-7299
- Research Grant Development Officer: [Ryan Gabel](#), 403-210-7262

#### Legal, Research Services (CSM Legal) –

- General Inquiries: [csmlegal@ucalgary.ca](mailto:csmlegal@ucalgary.ca), 403-210-7813
- Manager (Urgent Matters): [Veronica de la Rosa](#), 403-210-7754
- Contract Specialists: [Farzana Gohar and Aga Kular](#)

### **Key Contacts – Clinical Research:**

#### Calgary Centre for Clinical Research -

- Associate Dean (Clinical Research): [Dr. Derek Exner](#), 403-210-9663
- Director – Clinical, Health Services and Population Health Research: [Sabine Moritz](#), 403-220-8754
- Financial Research Advisor: [Sarah Ullah](#), 403-210-6974

#### Clinical Research Unit –

- [cru@ucalgary.ca](mailto:cru@ucalgary.ca), 403-210-3845

#### Quality Assurance (Clinical Research)

- Quality Assurance and Regulatory Compliance Specialist: [Linda Longpre](#), 403-220-6470

**Cumming School of Medicine - Internal Funding Opportunities:**

**Clinical Research Fund –**

- The CRF is a funding opportunity presented by the CSM and Alberta Health Services. The goals of this fund are to 1) increase the number of high impact, U of C-led clinical research studies, 2) increase U of C success in attracting Tri-Council funding for clinical studies and 3) improve the Alberta health system and the health of Albertans.
- Funds are available to support high impact clinical studies that improve health or influence clinical practice and health-care delivery.
- There are three levels of grant available:
  - Pre-Submission Grants (up to \$10,000 available) – applications accepted throughout the year
  - Seed Grants (up to \$50,000 available) – accepted twice annually (July 15, December 15)
  - Major Grants (up to \$300,000 available) – deadline is October 15, matching funds are required
- Application forms can be found through the Clinical Research Unit Fluid Review site, found [here](#).

**Research Enhancement Program –**

- Small grants of up to \$5,000 to fund training in new techniques and methodologies that will enhance research endeavours
- Funds can be used to cover courses/workshop attendance, development of animal models (i.e. transgenic animals), etc. Please contact [j.slobozian@ucalgary.ca](mailto:j.slobozian@ucalgary.ca) to enquiry if your proposal would be eligible for funding.
- Cannot be used for salary support for staff or trainees, to top up existing grant funds, to attend a conference or to replace equipment
- You are not eligible to receive this funding if you currently hold bridge funding from CSM

### Institute Membership

Within the Cumming School of Medicine (CSM) are seven thematic institutes that support the mission of the CSM and the University of Calgary. The seven institutes are:

- Alberta Children's Hospital Research Foundation (ACHRI)
- Arnie Charbonneau Cancer Institute
- Calvin, Phoebe and Joan Snyder Institute of Infection, Immunity and Inflammation
- Hotchkiss Brain Institute
- Libin Cardiovascular Institute of Alberta
- McCaig Institute for Bone and Joint Health
- O'Brien Institute for Public Health

Institute membership is *highly* encouraged for all Department of Surgery members. Membership provides access to many opportunities and services, including internal grant competitions, graduate student & postdoctoral fellow support, core facilities and internal peer review programs.

Below you will find a brief overview of the mission of each institute, key contacts and instructions for how to become a member.

Alberta Children's Hospital Research Institute (ACHRI)

Mission:

- The mission of ACHRI is to foster healthy biological and psychosocial trajectories for babies, children and youth through excellence in research, innovation, knowledge translation and education
- There are three priority research themes within the institute:
  - Behaviour and the Developing Brain
  - Healthy Outcomes; and
  - Genes, Development and Health

Membership:

- Please complete this [form](#) and send it, along with the supporting documents mentioned in the form, to [research4kids@ucalgary.ca](mailto:research4kids@ucalgary.ca).
- Applications are reviewed on a monthly basis
- To review the membership expectations and guidelines, please click [here](#).

Key Contacts:

- Director: [Dr. Susa Benseler](#)
- Scientific Director: [Dr. Naweed Sayed](#)
- Grants Coordinator: [Kathy Gratton](#), 403-210-8198
- Additional contact information can be found [here](#).

Internal Funding Opportunities:

- [Matching Funds](#) – For grant applications requiring matching funds, ACHRI accepts funding requests from all full members.
- [Bridge Funding](#) – Available to all full members who participated in an internal peer review (through ACHRI or any other affiliated institute, faculty or department) prior to submission of a CIHR Project Grant.

Additional Support:

- All ACHRI members have access to **six hours of free research methods consultation per project**, after which additional services are \$50/hour.
- Members of the ACHRI Health Outcomes Theme, Section of Neonatology and Department of Obstetrics have access to biostatistical support. Other members of ACHRI can utilize this service on a cost-recovery basis.

Arnie Charbonneau Cancer Institute

Mission:

- The mission of the ACCI is to support research that addresses the biological and therapeutic challenge of cancer, the population and public health challenge of cancer, and the personal, family and societal challenge of cancer.
- Graduate students affiliated with the ACCI would normally be registered with the Biochemistry and Molecular Biology graduate program or the Medical Sciences (Cancer Biology) graduate program. Both programs are in the Cumming School of Medicine.

Membership:

- Please complete this [form](#) and send it, along with a copy of your CV, to [Carmen Coelho](#).
- To review the membership expectations and guidelines, please click [here](#).

Key Contacts:

- Director: [Dr. Gregory Cairncross](#)
- Deputy Director: [Dr. Jennifer Chan](#)
- Lead, Research Strategy and Partnerships: [Melissa Shea-Budgell](#), 403-220-2271
- Grants Administrator: [Michael O'Connell](#), 403-210-8746
- Additional contact information can be found [here](#).

Calvin, Phoebe and Joan Snyder Institute for Chronic Diseases

Mission:

- The mission of the Snyder Institute is to make discoveries that will improve the lives of chronic disease sufferers.

Membership:

- To apply for membership, please submit a CV along with a cover letter stating your research and its alignment with the Snyder Institute to [Hayley Bell](#). Please indicate if you are applying for full or associate membership.
- To review the membership expectations and guidelines, please click [here](#).

Key Contacts:

- Director: [Paul Kubes](#)
- Co-Director: [Shalina Ousman](#)
- Communications Advisor: [Caitlyn MacDonald](#), 403-220-4574
- Additional contact information can be found [here](#).

Additional Support:

- Members of the Snyder Institute have access to state of the art core facilities, including the Live Cell Imaging Facility, the Nicole Perkins Microbial Communities Core Lab and the Mouse Phenomics Resource Laboratory. Snyder Institute members also have access to the International Microbiome Centre, a 10,000-square-foot germ-free facility.

[Hotchkiss Brain Institute](#)

Mission

- The mission of the HBI is to inspire discovery and apply knowledge towards innovative solutions for neurological and mental health disorders

Membership

- To apply for full or associate membership, please complete the application form ([full](#) or [associate](#)) and submit, along with a CV and electronic photo to [hbi@ucalgary.ca](mailto:hbi@ucalgary.ca). Applications will be reviewed at the HBI Executive Committee Meeting (meetings are held monthly from September to June).
- To review the membership expectations and guidelines, please click [here](#).

Additional Resources

- Members of the HBI have access to three core facilities: Molecular Core Facility, NeuroImaging Research Unit, HBI Core Facility

Libin Cardiovascular Institute

Mission

“The institutes mission is to model a program of cardiovascular care from health promotion and disease prevention, through diagnosis and treatment, to rehabilitation and palliation in an environment that fosters the generation of new knowledge and education of new practitioners and scientists.”

Membership

- To apply for membership please send a letter of application indicating intent for full or associate membership, a CV and contact information for two references to [libin@ucalgary.ca](mailto:libin@ucalgary.ca).
- To review membership expectations and guidelines, please click [here](#).



McCaig Institute for Bone and Joint Health

The McCaig Institute is multidisciplinary, with faculty and trainees in the [Cumming School of Medicine](#), the [Faculty of Veterinary Medicine](#), the [Schulich School of Engineering](#), the Faculty of Nursing and the [Faculty of Kinesiology](#) and the University of Alberta's Faculty of Rehabilitation Medicine.

Membership

- To apply for membership, complete this application [form](#) and submit, along with a CV and headshot to [McCaig@ucalgary.ca](mailto:McCaig@ucalgary.ca)
- Membership guidelines can be reviewed [here](#).

Internal Funding Opportunities

- There are a number of internal funding opportunities that are offered through the McCaig Institute, including the Encore Catalyst Awards which provide \$30,000 to stimulate new and novel research, and the Clinician-Scientist Collaboration Seed Grant which provides \$10,000 to promote collaborative grants between scientists and clinicians.

O'Brien Institute for Public Health

Mission:

- The goal of the IPH is to ensure health research knowledge is translated into new models of care and changes to health policy, to benefit people across the country. The mission is to produce evidence that informs health policy and practice.

Membership:

- Please complete the [Membership Form](#), and submit the completed form to [iph@ucalgary.ca](mailto:iph@ucalgary.ca). Please state Membership Application or Membership Update in the subject line.
- To review the membership responsibilities, please click [here](#).
  - \* Trainees and research staff whose supervisors are members of the O'Brien Institute for Public Health are welcome to join the IPH as affiliate members. Please send the names of interested trainees and staff to email [iph@ucalgary.ca](mailto:iph@ucalgary.ca).\*

Key Contacts:

- Scientific Director: Dr. William Ghali
  - Administrator: [Karen Green](#), 403-210-9422
- Associate Scientific Director: Dr. Melanie Rock
  - Administrator: [Lydia Vaz](#), 403-220-6845
- Administrative Director: [Dr. Jamie Day](#), 403-210-6153
- General Email: [iph@ucalgary.ca](mailto:iph@ucalgary.ca)

Internal Funding Opportunities:

- Catalyst Funding:
  - For well-developed projects in the early stages of research or research translation activities
  - Designed to leverage larger, competitive external funding
  - Rolling deadline



## **Resource Manual Department of Surgery**



# Grant Applications

### Finding Grant Opportunities:

- The [Funding Deadline Calendar](#), which contains a list of commonly held grants at the University of Calgary along with their associated deadlines, is a useful resource for finding funding opportunities. A detailed user guide can be found [here](#).

#### Funding Deadline Calendar

This calendar lists the most commonly held grants at the University of Calgary, and their associated deadlines.

Unless otherwise noted, the Grants and Awards Division in Research Services has a **standard internal deadline of noon, two business days in advance of the funding agency deadline**, to receive grant applications for review and approval. Exceptions will only be made with approval of your Associate Dean (Research). The two-day deadline is intended to allow the maximum time for applicants to work on their applications, while ensuring that Research Services will be able to complete a basic review of the application and secure institutional signatures in a timely fashion. Applicants can still receive an **optional** detailed administrative review, provided that a complete copy of the application is submitted at **least two weeks in advance of the funding agency deadline** to allow for feedback and revisions.

Please click on the competition links for further details, internal deadlines, submission processes, and more. Deadlines indicated below are the **sponsor deadlines** and are subject to change without notice. Please note that this is **NOT a comprehensive listing** as new funding opportunities can be announced throughout the year.

**Institutional Programs** are subject to institutional quotas and/or pre-approval through the faculty, SUPPORT and the VPR and include the CFI, Genome Canada, WD, NCE and major Tri Council grants. For information on these programs, please visit [Institutional Programs](#) or contact [isd@ucalgary.ca](mailto:isd@ucalgary.ca)

For further assistance, please contact the [Research Grants Assistant](#) or review the [User Guide](#)

Search anything, e.g. competition title, research topic ⊕ Show search options

- If you are applying for a grant opportunity, search for the opportunity in the funding calendar. For example, the Canadian Orthopaedic Research Legacy Grant:

Canadian Orthopaedic

⊕ Show search options

COMPETITION TITLE	SPONSORED BY	PRE-APPLICATION REQUIRED	PRE-APPLICATION DEADLINE	SPONSOR APPLICATION DEADLINE	FUNDING KEYWORD
<a href="#">Canadian Orthopaedic Research Legacy Grant</a>	Canadian Orthopaedic Foundation	X		31 Oct 2018	Surgery, Surgeon, Pilot, New Investigator

- Clicking on the competition title will take you to the funding calendar entry, which contains information regarding the grant competition and information regarding the internal U of C processes. The internal processes are described in detail below, but briefly, **all grant applications must be reviewed by the Research Services Office (RSO) at the University of Calgary**. This includes full grant applications **and** letters of intent. Please see pages 21-23 for in-depth details regarding the internal form and the submission process.

*\* It is not possible for the Research Services Office to collate all grant opportunities in the funding calendar. If you have questions about a grant opportunity that is not in the funding calendar, please direct them to the general RSO email at [rsogrants@ucalgary.ca](mailto:rsogrants@ucalgary.ca) or call 403-220-2108.*

\*You can sign up to receive Research Communications (containing funding calls, details on workshops, information sessions, etc.) by adding your email address to the fo-L mailing list [here](#). Communications are sent every Tuesday and Thursday.

### External Grant Applications:

- External grants refer to grants submitted to agencies outside the University of Calgary. Any applications submitted to an external agency must be reviewed by the Research Services Office (RSO). This includes Letters of Intent in addition to full grant applications.  
*\*If you have already submitted an RFAA for an LOI, you will still need to submit a new RFAA if you are invited to full proposal.*
- To facilitate the review process, you **must** submit your complete and final application, along with a completed [Research Funding Application Approvals](#) (RFAA) form to RSO by **noon, two business days** before the agency deadline. Applications should be submitted through the [Electronic Submission Tool](#), after which they will be triaged by RSO and forwarded to the appropriate Research Grants Officer (RGO) for review. See below for details on how to complete the RFAA (page 16) and how to submit through the EST (page 17).
- The RFAA requires four key signatures. The rationale has been summarized below, extended details can be found in the University of Calgary document ["What Grant Signatures Mean"](#).
  - **Signature 1: Principal Investigator (You)** – Confirms the PI takes responsibility for the content of the application and for carrying out the research in accordance with the regulations of the university and the project funder.
  - **Signature 2: Department Head or Equivalent** – Certifies that the PI holds appropriate academic appointment, space will be made available to the project and indicates awareness of the proposed research and approval of its going forward.
    - **Department of Surgery: Dr. Sean Grondin**
    - **Deputy Department Heads: Dr. Mary Brindle, Dr. Elijah Dixon**
    - To obtain signatures, please email your complete RFAA signed by yourself (the PI), to Jerilee Paredes at [Jerilee.Paredes@albertahealthservices.ca](mailto:Jerilee.Paredes@albertahealthservices.ca). In the absence of Dr. Grondin, Dr. Brindle or Dr. Dixon will be able to sign the RFAA.
  - **Signature 3: Dean or Delegate** – Confirms that provisions have been made for the appropriate space, equipment, etc. should the application be successful. The signature also indicates awareness of the proposed research and approval of its going forward in the application process.
    - **Dean of Medicine: Dr. John Meddings**
    - **Delegate: Dr. Raymond W Turner (Associate Dean, Research)**
    - Dr. Turner has been delegated signing authority. To obtain his signature, send your RFAA to [medgrant@ucalgary.ca](mailto:medgrant@ucalgary.ca). Once it is signed, MedGrant will send the RFAA to [rsogrants@ucalgary.ca](mailto:rsogrants@ucalgary.ca) (you will be cc'd on the email).

- **Signature 4: Vice President (Research) or Delegate** – Certifies that the proposal has received internal review and indicates the university's willingness to accept and administer the award funds and to accept responsibility for its being carried out in accordance with University and Agency requirements and guidelines. *This signature can only be obtained after RSO has completed their review.*
  - **Interim Vice President (Research): Dr. Andre Buret**
  - **Delegate: Lorna Very, Director, Grants, Awards and Ethics at Research Services**
  - Once your application has been reviewed and Ms Very has signed off, RSO will send the signed copy back to you. At this point you may submit the application to the agency at your discretion. It is recommended that you keep the RFAA for your own records.

### Research Services Office

SMART Technologies Building, 2500 University Drive NW, Calgary, AB • 403-220-6354 •  
www.ucalgary.ca/research



## Research Funding Application Approvals

### Project Details

**Agency deadline, not RSO deadline**

Funding Agency Alberta Health Services

08 10 18  
dd mm yy

Funding Program Name Surgery SCN Seed Grant

UofC Principal Investigator Claire Temple-Oberle Appointment Professor

Dept/Faculty Surgery **If you have multiple appointments, list the department where you will hold the award**

UofC Co-Investigator(s) (if any) \_\_\_\_\_

Project Title OSR "Refresh" Funding

Award Type: Grant ☒ Contract ☐ Letter of Intent ☐ Other \_\_\_\_\_ Overhead rate (if applicable) \_\_\_\_\_ %

**If this is a contract it will go through CSM Legal (csmlegal@ucalgary.ca)** **General overhead rate is 25%**

Failure to complete this section will result in this form being returned to you for completion and may delay the submission of your application.

Does this research involve human subjects? No ☒ Yes ☐

Certification Number(s), if known \_\_\_\_\_

-> If YES, will subjects from outside Canada be enrolled in clinical trials? No ☐ Yes ☐

-> If YES, have you budgeted for the appropriate insurance costs in your funding request? No ☐ Yes ☐

Animal Care? No ☒ Yes ☐

Certification Number(s), if known \_\_\_\_\_

Biohazard? No ☒ Yes ☐

Is this study funded by a company/for profit organization? Yes ☐ No ☒

-> If YES, have you included the applicable CHREB ethics review fee in your budget? Yes ☐ No ☐

-> If YES, how will the ethics review fee be paid? By researcher or other account ☐

By direct invoice to the funder ☐ Included in the budget of this application ☐

**If you select any "special requirements", you must provide confirmation**

Special Requirements\* (known at the time of application) No Yes

Additional space or facilities ☒ ☐

Course release time ☒ ☐

Faculty/Dept. contributions (financial or in-kind) ☐ ☒

Grant of IP rights to a sponsor/agency ☒ ☐

If yes, provide details (attach additional pages if necessary):

\$1,000,000 cash contribution from  
Department of Surgery

\* Note: Identify all incremental resources required. Institutional approval may be withdrawn if it is determined the University of Calgary cannot provide resources above.

### University of Calgary Authorizing Signatures

Signatures indicate approval and acceptance of any **special requirements** described above. Ensure you are aware of what your signature means: <http://ucalgary.ca/research/researchers/apply-grants/grant-application-signatures>.

**The signatures below are not required in cases where they are already provided on the attached application unless there are special requirements as noted above.**

<b>UofC Principal Investigator</b>		
Name	Dr. Temple-Oberle	Signature _____ Date _____
<b>UofC Department Head</b>		
Name	Dr. Grondin	Signature _____ Date _____
<b>UofC Dean/Associate Dean</b>		
Name	Dr. Turner	Signature _____ Date _____
<b>UofC Research Services</b>		
Name		Signature _____ Date _____

Ensure that a complete copy of the application accompanies this signed form when submitted to Research Services (the only exception is tri-council competitions using e-approval). Please check with your Department/Faculty ADR regarding their requirements for review and signoff.

Revised November 2016

Dr. Turner's signature can be obtained by emailing the completed RFAA to [medgrant@ucalgary.ca](mailto:medgrant@ucalgary.ca). They will send it to [rsogrants@ucalgary.ca](mailto:rsogrants@ucalgary.ca) for review and institutional approval



### Using the Electronic Submission Tool:

#### 1. Agency \*

- Select -

Please choose from the drop down list. If the agency you are applying to is not in the list please select Other.

Other

If you selected Other please indicate the full name of the agency.

#### Trainee Application

☐ Trainee Application

Specify if this application is for an externally-funded trainee award (undergraduate, graduate, or postdoctoral) that requires an institutional signature.

#### 2. Agency Deadline \*

Month ▼ Day ▼ Year ▼

#### Administrative Review

- ☐ Submit for detailed administrative review. If you are submitting two weeks prior to the agency deadline you have the option of receiving a detailed administrative review. The detailed administrative review includes checking for eligibility and UofC commitments and risk, compliance with program guidelines, completeness of application, and the opportunity for feedback to improve the application.
- ☐ Submit for basic review only. Applications received later than two weeks before the agency deadline will receive a basic administrative review only. Please note our final internal deadline to receive applications is noon, two business days in advance of the Agency deadline.

#### 3. Lead Principal Applicant (UofC) Contact Information

Full Name \*

Email \*

Phone Number \*

#### Primary Contact

Please fill in if primary contact is different from above lead applicant

Full Name

Email

Phone Number

#### 4. Do you require original signatures on your application? \*

- ☐ Yes
- ☐ No
- ☐ Not Sure

#### 5. Please upload your complete and signed 'Research Funding Application Approvals' form.

Choose File No file chosen

Upload

Files must be less than 20 MB.  
Allowed file types: gif jpg png pdf doc docx.

Click [here](#) to access the Application Approvals form, and [here](#) to learn what your signature means.

#### 6. Please upload your complete and final application as one .pdf file. \*

Choose File No file chosen

Upload

Files must be less than 20 MB.  
Allowed file types: pdf.

#### 7. Comments

Please add any comments you may have

Fill this section out if you want a coordinator, admin, etc to also receive any notification emails from RSO

If you require any signatures on the application itself, please make sure to fill this out

MedGrant will send the RFAA to RSO once the Dean's Office signs off – upload the RFAA with your signature and Department Head signature and indicate in the comments that the RFAA is with MedGrant

Note that both the complete RFAA and application must be received by RSO by the internal deadline. If the RFAA is still with MedGrant, your application will be considered late and you will need to request late approval from Dr. Turner.

### **Project Set-Up:**

In order to access funds you have been awarded, a project must be set-up through the University of Calgary. Portfolio distributions for the external grants team can be found [here](#), but if you are unsure who to contact, email [rsogrants@ucalgary.ca](mailto:rsogrants@ucalgary.ca) and they will connect you with the correct individual.

### **Funding from an External Granting Agency (RFAA Submitted at Application Deadline):**

The following documentation should be sent to the Research Grants Officer (RGO) managing your file:

- notice of award\*
- budget
- ethics certification (if applicable)\*\*

\*Project start and end dates are required to set-up the project, along with reporting requirements (what to do with unused funds, is financial reporting required, etc.). This is often in the NoA, but if not, the RGO assigned to your file will contact the granting agency for clarification.

\*\*If you do not have ethics in place, some agencies will allow for “Early Release of Funds” – a process where funds can be released to be used on expenses that DO NOT require ethics. For example, hiring a study coordinator to help with the preparation of an ethics application. You cannot begin to recruit patients, purchase animals, etc. Not all agencies allow for this. For more information on the University of Calgary’s Early Release of Funds policy, including allowable expenses, click [here](#).

Once the documentation is reviewed by the RGO managing your file, they will either submit the file to Research Accounting for Project Set-Up or they will contact you if there is any missing information. When your project is set-up by Research Accounting, you will receive an email from [fistem@ucalgary.ca](mailto:fistem@ucalgary.ca). This email will be sent to your University of Calgary email address.

Funding from an External Granting Agency (RFAA Not Submitted At Application Deadline) or Internal Granting Agency:

If the funding is from an internal source (e.g. if the sponsor is the Department of Surgery), or if you did not submit an RFAA with the initial application to an external agency, you will need to complete a [Project Request Form](#) instead. See page 20 for instructions on how to complete this form.

Once the form and associated documentation is submitted to the RGO managing your file, they will either submit the file to Research Accounting for Project Set-Up or they will contact you if there is any missing information. When your project is set-up by Research Accounting, you will receive an email from [fistem@ucalgary.ca](mailto:fistem@ucalgary.ca). This email will be sent to your University of Calgary email address.



## PROJECT REQUEST FORM

For Questions or HELP with the completion of this form, please contact (403) 210-7900 or [RTAHELP@ucalgary.ca](mailto:RTAHELP@ucalgary.ca)

ALL APPLICABLE SECTIONS MUST BE COMPLETED WITH ALL REQUISITE SIGNATURES IN PLACE BEFORE YOUR REQUEST CAN BE COMPLETED

### PRE-ASSESSMENT QUESTIONNAIRE

Does your Project involve a Gift / Donation? If **YES**, please contact the Development Office at (403) 220-5854 or [give@ucalgary.ca](mailto:give@ucalgary.ca) prior to completing this form.

Does your Project involve a Contract, Clinical Trial or the Sales of Goods / Services? If **YES**, please contact the following prior to completing this form:

Clinical Trials and all Cumming School of Medicine Faculty Members please contact CSM Legal at [csmlegal@ucalgary.ca](mailto:csmlegal@ucalgary.ca)  
All other Faculty Members please contact Research Services Legal Office at [legaladm@ucalgary.ca](mailto:legaladm@ucalgary.ca)

Does your Project involve Political Activities? If **YES**, please contact the Government Relations Office [www.ucalgary.ca/universityrelations/government-relations](http://www.ucalgary.ca/universityrelations/government-relations) prior to completing this form.

If you would like your RA/Coordinator to be contacted by

### REQUEST COMPLETED BY (Please provide if different than Project Holder)

Research Accounting

Last Name	<input type="text"/>	First Name	<input type="text"/>
Email	<input type="text"/>	Phone #	<input type="text"/>

### PROJECT HOLDER INFORMATION

Last Name	<input type="text"/>	First Name	<input type="text"/>
UCID	<input type="text"/>	Phone #	<input type="text"/>
Email	<input type="text"/>		

Start and End Date should be indicated by the  
granting agency in the Notice of Award

### PROJECT INFORMATION

Start Date (MM/DD/YYYY)	<input type="text"/>	End Date (MM/DD/YYYY)	<input type="text"/>
Department Name	<input type="text"/>	Dept ID	<input type="text"/>
Institute / Centre (if applicable)	Select <input type="text"/>		
Project Title	<input type="text"/>		

#### PROJECT INFORMATION

Project Holder: Individual responsible for the overall project and is accountable for all expenditures within the project. Typically, the individual named in the award notice.

Start Date: When related and eligible expenses can be incurred as per Notice of Award/Contract/Agreement

End Date: From Notice of Award/Contract/Agreement. If no end date is specified in the agreement, the standard project end date will be five years from project start date, or one year from the receipt of the last revenue installment. For Start Up Projects, end date is up to three years from start date.

Department Name and Number: Department associated with the project.

Institute Name: Institute associated with the project, if applicable.

Project Title: Official project name as per the Notice of Award, Contract, and / or Agreement documentation.

**If this is an external grant agency, this information would be in the notice of award or other communications from the agency. If it is an internal funding opportunity, the sponsor will email you with these portions of the PRF completed**

SPONSOR & FUNDING INFORMATION	
<p><b>SPONSOR AND FUNDING INFORMATION</b></p> <p>Sponsor Name: Legal entity providing funds to the institution. If funding is from an existing externally restricted project, sponsor name will be the same as the funding project. If funds are from the U of C's operating funds or an existing Internally Restricted Net Asset (IRNA) project, sponsor will be Ucalgary - Faculty/Unit. Please ensure the appropriate Dept ID owner/Project holder has signed below.</p> <p>Multi-Source Funding: Will only be set up as a sponsor if there is a contractual requirement. Multisource may also be set up for Internally Restricted Net Asset (IRNA) projects that can receive external revenue.</p> <p>Contact Information: Primary contact for the sponsor.</p> <p>Funding Start/End Date/Amount: Will come from the Notice of Award, Contract, and/or Agreement documentation.</p>	

Sponsor Name	<input type="text"/>	Phone #	<input type="text"/>
Contact Last Name	<input type="text"/>	First Name	<input type="text"/>
Title	<input type="text"/>	Email	<input type="text"/>
Mailing Address	<input type="text"/>		
Reference # (if applicable)	<input type="text"/>		

Are funds for a new Endowment:

Will funds be transferred from an existing project or other university funds:

If YES, please provide the appropriate accounting string(s):

<input type="button" value="Select"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Fund	Dept ID	Internal	Project	Activity	Amount
<input type="text"/>			<input type="text"/>		<input type="text"/>
Funding Source Project Holder / Dept ID (Fund 10) Owner Signature			Print Name		Signed Date (MM/DD/YYYY)

<input type="button" value="Select"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Fund	Dept ID	Internal	Project	Activity	Amount
<input type="text"/>			<input type="text"/>		<input type="text"/>
Funding Source Project Holder / Dept ID (Fund 10) Owner Signature			Print Name		Signed Date (MM/DD/YYYY)

**If funds are from an external organization, select "NO". If they are coming from a project that already exists (i.e. an internal funding agency), this section will be filled out for you**

CASH FLOW DISTRIBUTION				
Funding Start Date (MM/DD/YYYY)	<input type="text"/>	Funding Amount	<input type="text"/>	Currency <input type="button" value="Select"/>
Funding Start Date (MM/DD/YYYY)	<input type="text"/>	Funding Amount	<input type="text"/>	
Funding Start Date (MM/DD/YYYY)	<input type="text"/>	Funding Amount	<input type="text"/>	
Funding Start Date (MM/DD/YYYY)	<input type="text"/>	Funding Amount	<input type="text"/>	
Funding Start Date (MM/DD/YYYY)	<input type="text"/>	Funding Amount	<input type="text"/>	

**Same as project start date**



Same as  
project  
start and  
end date

PROJECT BUDGET							
Project Budget Start Date (MM/DD/YYYY)		<input type="text"/>		Project Budget End Date (MM/DD/YYYY)		<input type="text"/>	
Note: If multiple activities, please submit budget per activity code							
Use Standard Distribution (Salary 50%, Materials & Supplies 45%, and Travel 5%)		<input type="text"/>					
EXPENSE CATEGORIES			Project Year 1	Project Year 2	Project Year 3	Project Year 4	Project Year 5
Salaries & Scholarships	Personnel (Salary, Fellowships, Scholarships)	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
		<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
		<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Non-Salaries	Furniture & Equipment - Capital	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Materials & Supplies	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Purchased Services	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Travel	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Overhead	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Other	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Other	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Other	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Expense Subtotal		0.00	0.00	0.00	0.00	0.00	0.00

REQUIRED ATTACHMENTS (where applicable)	
---	--

\* Please note, the following are required for **ALL** Projects:

- 1) Budget
- 2) Notice of Award and/or Agreement
- 3) A statement of work describing the activities to be undertaken for this project

For all **Research** and **Start Up Grant** (i.e. Startup Funding provided by your Faculty) Projects, the following must also be included:

- 1) All requisite certifications

Please provide a description of your research / statement of work describing the activities / additional comments here:

Statement of Work is  
just a few sentences  
explaining the goal of  
the project

CERTIFICATIONS AND EARLY RELEASE OF FUNDS (if applicable)			
Human Ethics Certification	<input type="text" value="Select"/>	Notice of Award	<input type="text" value="Select"/>
Animal Care Certification	<input type="text" value="Select"/>	Subgrant Agreement	<input type="text" value="Select"/>
Biosafety Permit	<input type="text" value="Select"/>	Executed Contract	<input type="text" value="Select"/>
		Statement of Work	<input type="text" value="Select"/>

**\*Early Release of Funds (ERF)** with restricted spending is available to the Project Holder if full certification(s) are not yet in place. You will be required to complete the certification process and receive full approval within **6 months** of project creation.

Do you wish to be granted Early Release of Funds if permitted by the Sponsor?

A link on what you can spend with ERF is found at <https://www.ucalgary.ca/finance/files/finance/allowable-expenses-with-early-release-of-funds.pdf>

PROJECT HOLDER DECLARATION AND APPROVAL SIGNATURE
The signature of the Project Holder (Signing Authority) confirms the accuracy of the information provided, including an attestation that the certifications and / or biosafety permits attached to this form are all inclusive and applicable to the Project. It also signifies agreement to use the monies for the Sponsor's specified purposes, observe the Sponsor's terms and conditions, and follow the University policies and procedures. Further, the signature of the Project Holder (Signing Authority) authorizes to include the "Requestor," if different than the Project Holder when Research Accounting sends email notification upon completion of Project Creation.

<input type="text"/>	<input type="text"/>	<input type="text"/>
Project Holder's Signature	Print Name	Signed Date (MM/DD/YYYY)

DEAN / DEPARTMENT HEAD / ADR / AVP / VP – REVIEW AND APPROVAL SIGNATURES		
The signature of the Dean / Department Head / ADR / AVP / VP confirms that the signing authority is eligible or acceptable and that the Department and Faculty is willing and able to accommodate the research or other activity including providing access to any required Departmental / Faculty equipment, facilities, and services. Both signatures confirm that the activities and arrangement conform to and will be carried out in accordance with applicable University policies.		
<input type="text"/>	<input type="text"/>	<input type="text"/>
Department Head/Owner Signature (one up signature if same as Project Holder)	Print Name	Signed Date (MM/DD/YYYY)
<input type="text"/>	<input type="text"/>	<input type="text"/>
Dean / ADR / AVP / VP Signature	Print Name	Signed Date (MM/DD/YYYY)

### PLEASE SUBMIT COMPLETED FORM TO:

Industry-Sponsored Projects for Cumming School of Medicine to [medgrant@ucalgary.ca](mailto:medgrant@ucalgary.ca)  
 Industry-Sponsored Projects for Faculties other than Cumming School of Medicine to [legaladm@ucalgary.ca](mailto:legaladm@ucalgary.ca)  
 Endowment Interest Income and all other Projects with supporting documentation to [rsogrants@ucalgary.ca](mailto:rsogrants@ucalgary.ca)

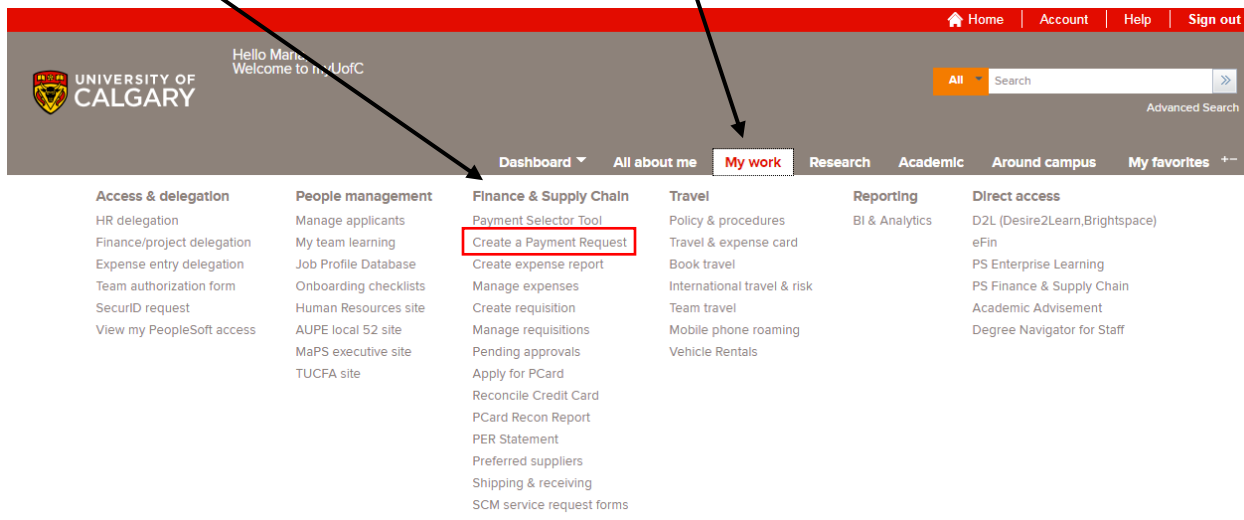
If "YES" is selected for any of these, you will need to include the associated documentation. If you have an ethics exemption, you must include the emails from the REB confirming this exemption

# **Research Accounting**



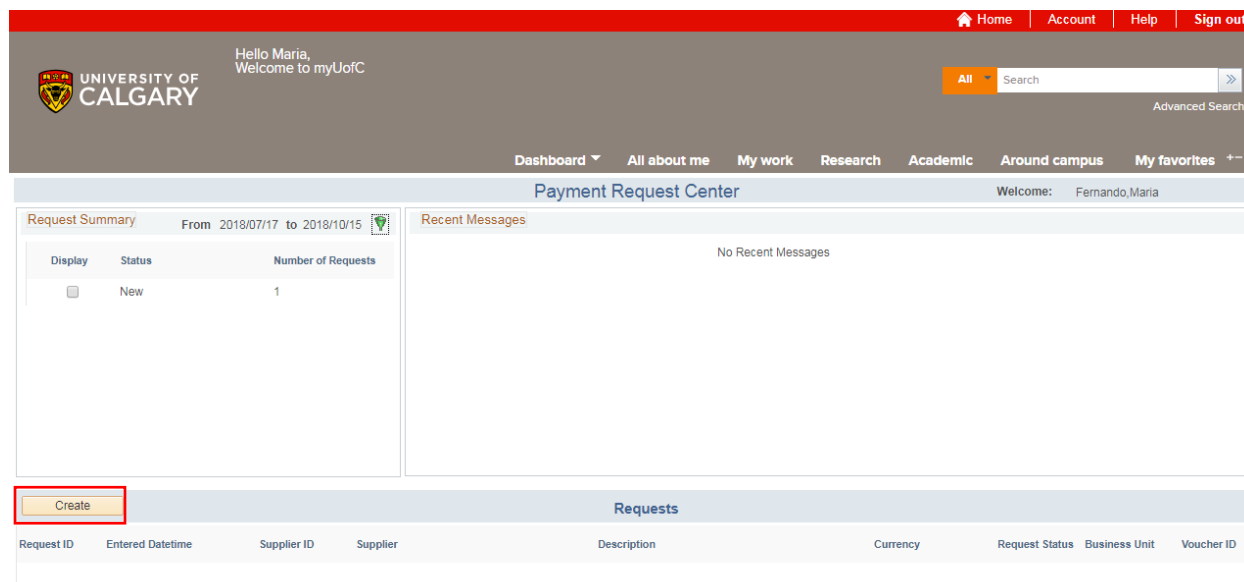
### Creating a Payment Request for Reimbursements:

1. Sign into your MyUofC account. Click on My Work and then, under Finance & Supply Chain, select Create a Payment Request.



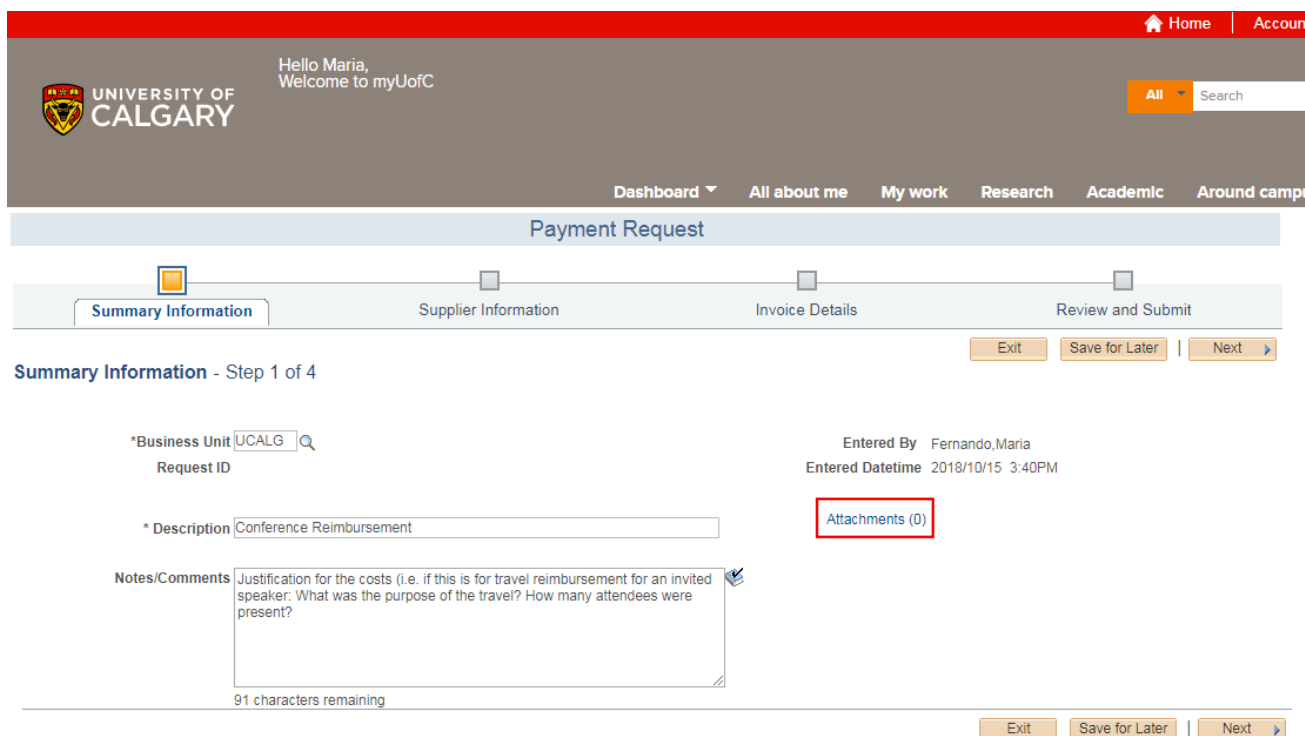
The screenshot shows the MyUofC dashboard. The top navigation bar includes links for Home, Account, Help, and Sign out. The main navigation menu has tabs for Dashboard, All about me, My work, Research, Academic, Around campus, and My favorites. The 'My work' tab is selected, and the 'Finance & Supply Chain' section is expanded, showing various options. The 'Create a Payment Request' option is highlighted with a red box. Arrows from the text above point to the 'My work' tab and the 'Create a Payment Request' option.

2. Select "Create":



The screenshot shows the Payment Request Center. The top navigation bar is the same as the previous screenshot. The main content area has a header for 'Payment Request Center' with a welcome message for Fernando, Maria. Below this, there is a 'Request Summary' table and a 'Recent Messages' section. The 'Request Summary' table has columns for Display, Status, and Number of Requests. The 'Create' button is highlighted with a red box. Below the table, there is a 'Requests' section with a table header including Request ID, Entered Datetime, Supplier ID, Supplier, Description, Currency, Request Status, Business Unit, and Voucher ID.

- On the subsequent page, include a description of the request as well as a justification of the expense. For example, if the expense was for travel costs for an invited speaker, indicate the event the speaker was invited for, number of attendees, etc.



Payment Request

Summary Information | Supplier Information | Invoice Details | Review and Submit

Summary Information - Step 1 of 4

\*Business Unit:  Request ID

Entered By: Fernando, Maria  
Entered Datetime: 2018/10/15 3:40PM

\*Description:

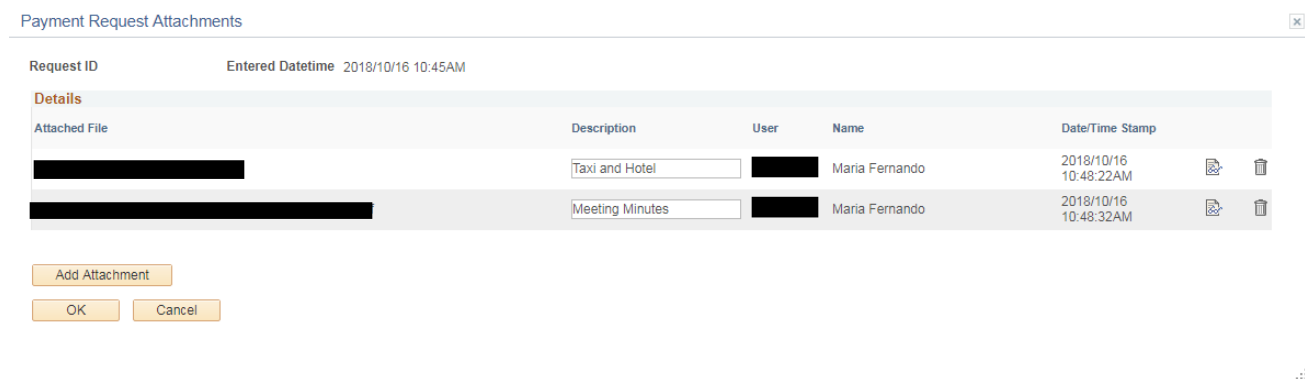
Attachments (0)

Notes/Comments: Justification for the costs (i.e. if this is for travel reimbursement for an invited speaker: What was the purpose of the travel? How many attendees were present?)

91 characters remaining

Exit | Save for Later | Next

- Select "Attachments". Attach receipts in one PDF (i.e. hotel and taxi together). In this section, you should also include a program, speaker announcement, etc. that serves as proof that the travel occurred. An additional description can be included here. Under "User" and "Name", you will see the UCID and Name of the person creating the expense report, not the person to be reimbursed.



Payment Request Attachments

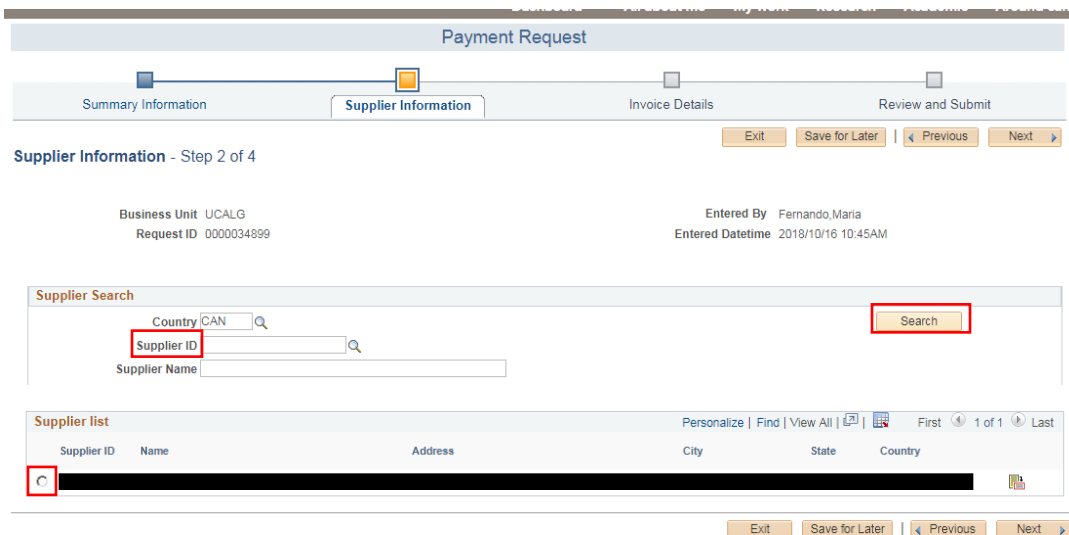
Request ID: [redacted] Entered Datetime: 2018/10/16 10:45AM

Attached File	Description	User	Name	Date/Time Stamp
[redacted]	Taxi and Hotel	[redacted]	Maria Fernando	2018/10/16 10:48:22AM
[redacted]	Meeting Minutes	[redacted]	Maria Fernando	2018/10/16 10:48:32AM

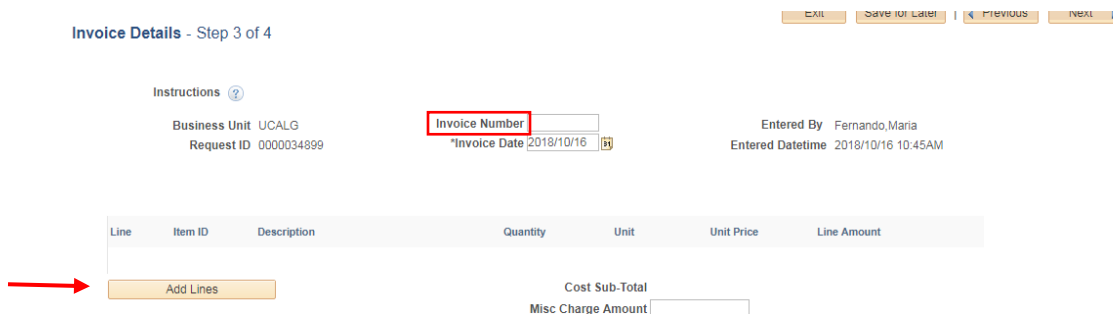
Add Attachment

OK Cancel

5. After uploading attachments, return to the Payment Request screen and select “Next” to proceed to Step 2. Enter the Supplier ID and the Supplier Name on this screen. If you know the Supplier ID, enter it on that line and select “Search”. The information will auto-populate in the “Supplier List” section. Make sure you select the empty circle next to the supplier information. Select “Next” to proceed to Step 3.



6. For Step 3, you will need to create an Invoice Number (this can be decided entirely by whoever is entering the supplier information, however a suggestion of a naming convention would be 15Oct2018\_SupplierID).
  - a. If you are expensing a corporation, this is what the screen will look like. Select “Add Lines”. A box will pop up on your screen (step 7)



- b. If you are expensing for an individual, the screen will look slightly different. Under Relevance of Travel, describe how the trip was associated with a specific university project of business. Under Affiliation of Travel, indicate how the traveler is related to a university project. Under Destination of Travel, indicate where the travel occurred. Under Purpose of Travel, write a description outlining why the trip was taken. These should be appropriately applied to non-travel expenses. Once you have completed these, select “Add Lines”. A box will pop up on your screen (Step 7).

### Invoice Details - Step 3 of 4

Instructions ?

Business Unit UCALG      Invoice Number 16Oct2018\_0      Entered By Fernando, Maria  
Request ID      \*Invoice Date 2018/10/16      Entered Datetime 2018/10/16 3:04PM

---

**Travel & Expense Details**

Relevance of Travel:

Date From:       Date To:

Affiliation of Travel:

Destination of Travel:

Purpose of Travel:

---

**Honorarium & Service Fee Details**

Service Fee Comments:

Date From:       Date To:

---

Line	Item ID	Description	Quantity	Unit	Unit Price	Line Amount
<div>Add Lines</div>						

Cost Sub-Total

Misc Charge Amount

Freight Amount

Entered VAT Amount

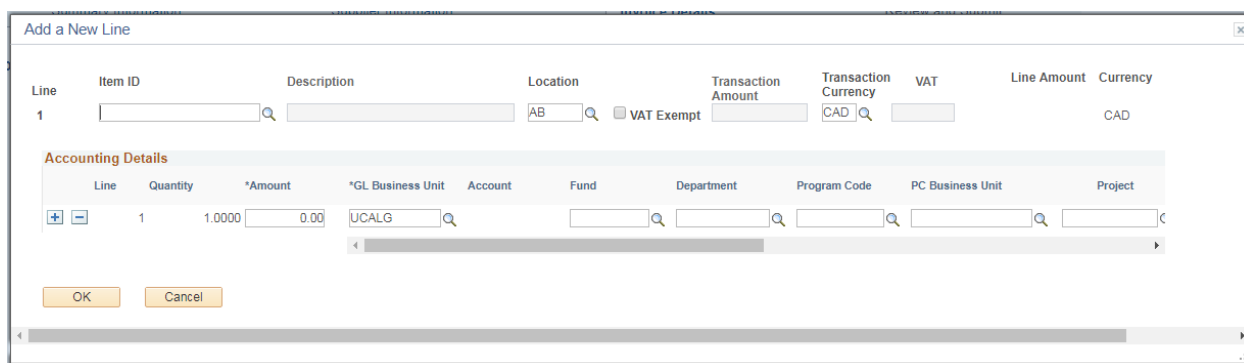
Withheld Amount 0.00

Amount Requested

Currency CAD

Payable 0.00

7. For each expense you will need to add a new line. For example, if you are expensing both travel and food, they will need to be entered separately.
  - a. Item ID: Select the search icon. A list of items and their descriptions will pop up. Select the most appropriate entry (i.e. if you are expensing a hotel stay, select “Accommodation”.
  - b. Transaction Amount: Add the amount to be reimbursed. Only select “VAT Exempt” if GST was not included in the expense (you will still receive the full value of the expense back).



**Add a New Line**

Line	Item ID	Description	Location	Transaction Amount	Transaction Currency	VAT	Line Amount	Currency
1	<input type="text"/>	<input type="text"/>	AB <input type="text"/>	<input type="text"/>	CAD <input type="text"/>	<input type="checkbox"/> VAT Exempt		CAD

**Accounting Details**

Line	Quantity	*Amount	*GL Business Unit	Account	Fund	Department	Program Code	PC Business Unit	Project
1	1.0000	0.00	UCALG <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>

OK Cancel

8. Once you have selected the Item ID and entered the transaction amount, enter the accounting details. The Account will be autopopulated based on the Item ID you selected previously. You will need the Fund, Department (for Surgery, this will be 28700), PC Business Unit, Project and Activity. Select OK to return to the main screen. Proceed to Step 4.

9. Select “Review” to review and then “Submit”. Once the request is submitted, you will be returned to the main “Payment Request” screen.

**Payment Request**

Summary Information    Supplier Information    Invoice Details    **Review and Submit**

Exit    Save for Later    Previous

**Review and Submit - Step 4 of 4**

Business Unit UCALG    Invoice Number 16Oct2018\_0000084539    Entered By Fernando, Maria  
Request ID 0000034899    Invoice Date 2018/10/16    Entered Datetime 2018/10/16 10:45AM

Description Reimbursements of CanCORPS Meeting  
Supplier HANNAH G PIPER CORPORATION

Amount Requested 235.25    CAD    Withheld Amount 0.00    Payable 235.25  
Request Status New

Click the "Review" button to review the detailed request.  
Click the "Submit" button to submit your request.

Review    Submit

Exit    Save for Later    Previous

10. Once the request is submitted, you can return to the Payment Request Center to review the status of the request. It will generally take ~1-2 weeks to process the request. If the request is approved, you will receive an email confirming this. If the request is denied, you will also receive an email indicating this, and can then go back to the Payment Request Centre to review why the request was denied in order to make the appropriate changes.

**Payment Request Center**    Welcome: Fernando, Maria

**Request Summary**    From 2018/07/18 to 2018/10/16    Recent Messages

No Recent Messages

Display	Status	Number of Requests
<input type="checkbox"/>	New	1
<input checked="" type="checkbox"/>	Pending	1

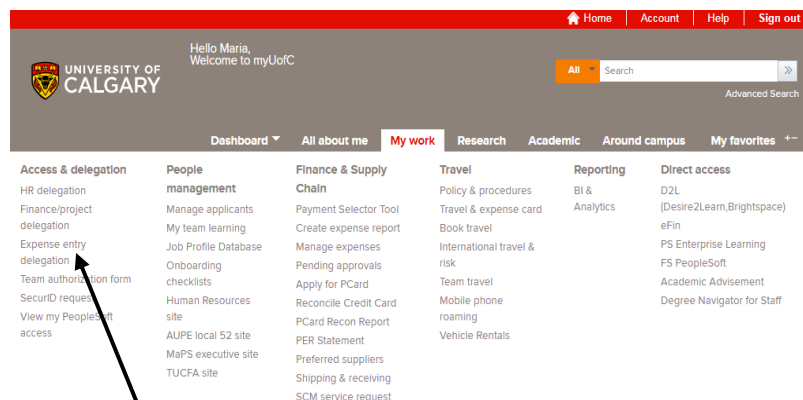
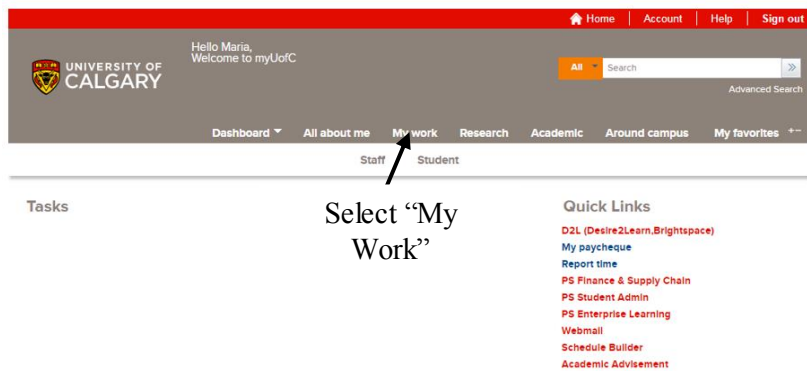
**Requests**

Request ID	Entered Datetime	Supplier ID	Supplier	Description	Total Amount	Currency	Request Status	Business Unit	Voucher ID
							Pending	UCALG	

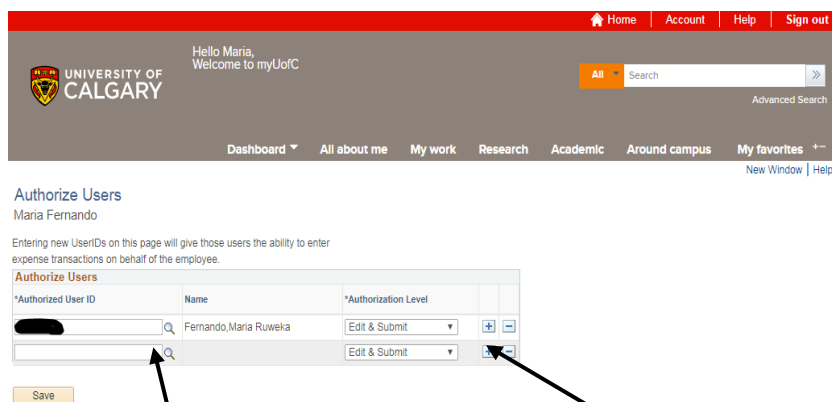
### Granting Delegate Access:

If the expense claim is being submitted on your behalf (i.e. by an administrative assistant), you will need to grant them delegate access.

- You will need the UCID of the individual you intend to make a delegate. Log in to your myUofC and access the home page. Follow the steps below to grant delegated access.



Select Expense Entry Delegation

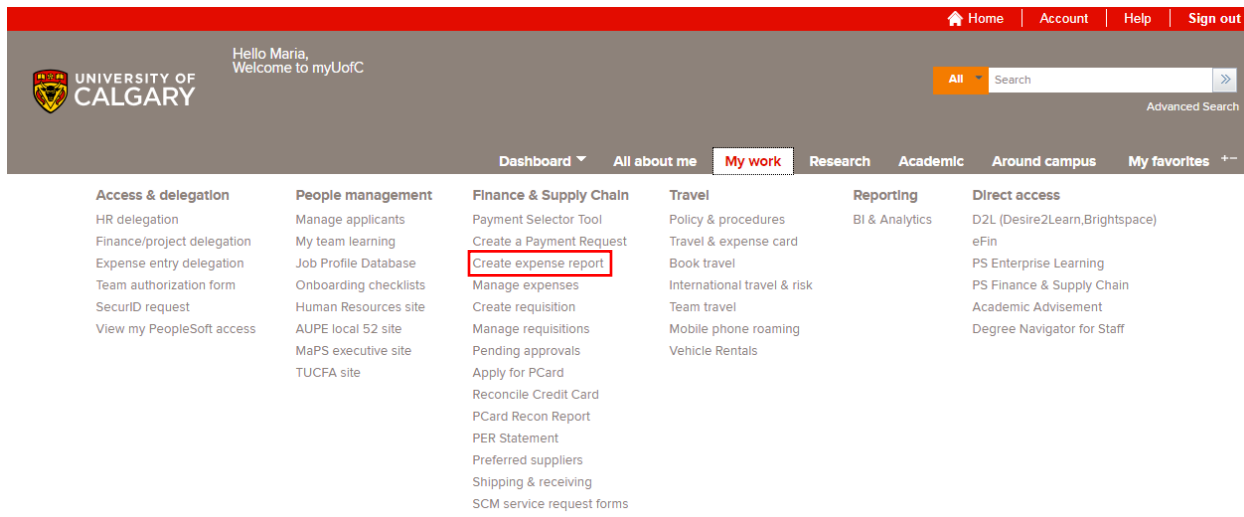


Enter the UCID of the delegate. After entering the name, the name of the delegate should autopopulate.

Select "+" to add a new authorized user.

### Submitting a Claim as a Delegate:

- 1) If you are submitting a claim as a delegate or on your own behalf, select “My Work” and “Create Expense Report”



Home | Account | Help | Sign out

Hello Maria,  
Welcome to myUofC

UNIVERSITY OF CALGARY

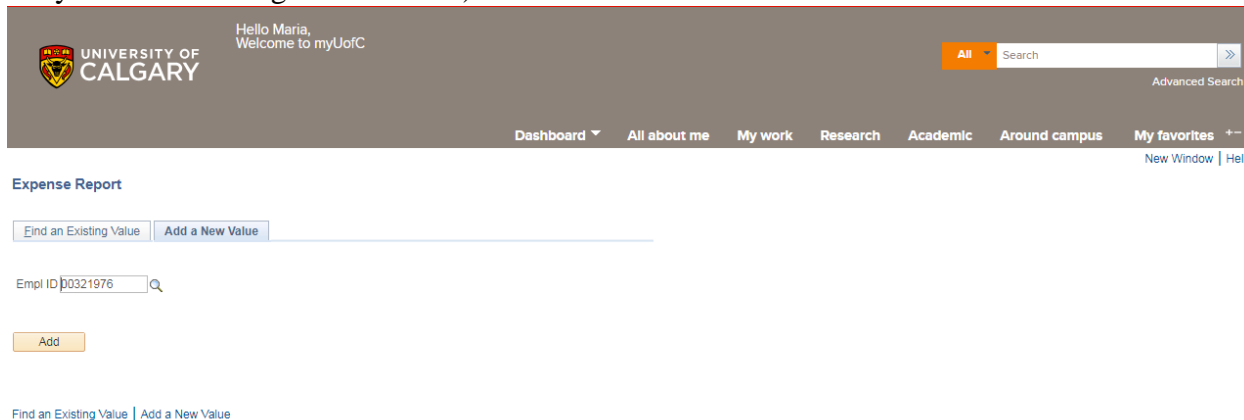
All Search >>

Advanced Search

Dashboard ▾ All about me **My work** Research Academic Around campus My favorites +-

Access & delegation	People management	Finance & Supply Chain	Travel	Reporting	Direct access
HR delegation	Manage applicants	Payment Selector Tool	Policy & procedures	BI & Analytics	D2L (Desire2Learn, Brightspace)
Finance/project delegation	My team learning	Create a Payment Request	Travel & expense card		eFin
Expense entry delegation	Job Profile Database	<b>Create expense report</b>	Book travel		PS Enterprise Learning
Team authorization form	Onboarding checklists	Manage expenses	International travel & risk		PS Finance & Supply Chain
SecurID request	Human Resources site	Create requisition	Team travel		Academic Advisement
View my PeopleSoft access	AUPE local 52 site	Manage requisitions	Mobile phone roaming		Degree Navigator for Staff
	MaPS executive site	Pending approvals	Vehicle Rentals		
	TUCFA site	Apply for PCard			
		Reconcile Credit Card			
		PCard Recon Report			
		PER Statement			
		Preferred suppliers			
		Shipping & receiving			
		SCM service request forms			

- 2) Enter the relevant UCID (yours if the claim is on your own behalf or the UCID of whoever you are submitting the claim for)



Hello Maria,  
Welcome to myUofC

UNIVERSITY OF CALGARY

All Search >>

Advanced Search

Dashboard ▾ All about me **My work** Research Academic Around campus My favorites +- [New Window](#) | [Help](#)

### Expense Report

[Find an Existing Value](#) [Add a New Value](#)

Empl ID 00321976 🔍

[Add](#)

[Find an Existing Value](#) | [Add a New Value](#)



3) The following screen will be displayed, and can be completed as previously directed.

New Window | Help

### Create Expense Report

Save for Later | Summary and Submit

Maria Fernando

\*Business Purpose: Travel Expense

\*Report Description:

\*Default Location:

\*Purpose of Travel:

\*Relevance of Travel:

\*Date From: To: \*Date:

\*Destination of Travel:

\*Affiliation of Travel:

[Link to examples of data requirements](#)

Attachments

### Expenses

Expand All | Collapse All Add: | My Wallet (0)

Totals (0 Lines) 0.000 CAI

*Date	*Expense Type	Description	*Payment Type	*Amount	*Currency
		254 characters remaining	Employee Paid Expense	0.00	CAD

Expand All | Collapse All

Totals (0 Lines) 0.000 CAI

# Human Resources

**Important HR Contacts (Department of Surgery, University of Calgary):**

HR Advisor: [Sarah D'Alton](#), 403-210-6688

- Provide support to managers and employees with day to day HR matters, such as recruitment, performance management, employee and labour relations, job classifications, etc. If you are unsure whether you should contact your HR Advisor, Coordinator or Recruiter, contact your Advisor and they will direct you to the appropriate individual.

HR Recruiter: [Charlene Wrona](#), 403-220-4264

- Provides recruitment support from the job profile creation stage through to the offer letter stage. During the hiring process you will be working with this person.

HR Coordinator: [Sandy Dang](#), 403-220-6633

- Provide information regarding HR matters to management and support staff within the Department.

### How to Guide: Hiring New Staff:

\*The following information has been adapted from a guide that was generously provided by the W21C\*

There are five general stages to the hiring process, which are **outlined in detail below** and are updated through the University of Calgary HR website: <https://www.ucalgary.ca/hr/hr-process-for-researchers/associate-technician-assistant-manager>

Briefly, the 5 steps are:

1. Creation of a Job Profile (3-4 weeks) – an example of a job profile for a Research Assistant can be found on page 33
2. Complete Job Opening Request (2-4 days to post + 2 weeks posting time)
3. Selecting the Successful Candidate (3-4 weeks)
4. Job Offer (0-2 weeks)
5. Onboarding (1-2 weeks)

In total, it will take around 2-3 months to complete the hiring process.

Steps	Description	Timelines
1. Create or update a job profile	<p>This is the job description for the role. If you are unsure of what job classification to use, please note:</p> <ul style="list-style-type: none"> <li>• <b>Research Assistants- SPA 1 band;</b></li> <li>• <b>Research Associates- SPA 2 band;</b></li> <li>• Senior Research Associates- SPA 3 band;</li> </ul> <p><i>*The AUPE Salary band for the Specialist/Advisor Job Family can be found at the end of this table. The full collective agreement can be found at:</i></p> <p><a href="https://www.ucalgary.ca/hr/files/hr/aupe-collective-agreement.pdf">https://www.ucalgary.ca/hr/files/hr/aupe-collective-agreement.pdf</a></p>	<b>3-4 weeks</b> , from the time you develop the job profile to having it approved.
2. Complete Job Opening Request	<p>This is a request that you submit to HR to post your job profile on the UofC Careers Website. This request needs to be initiated through your MyUofC Portal &gt; PS Human Resources.</p> <p>Before you submit this request, figure out who will be the hiring manager for this position. <u>Only a MaPS member or investigator can be listed as the reports to manager.</u></p>	The job opening request typically takes <b>2-4 days</b> to post, then it is usually posted for <b>2 weeks</b>

Steps	Description	Timelines
3. Select the successful candidate	<p><b>a. Viewing applicants:</b> Once your job posting has closed, the individuals listed as the hiring manager will receive a notification from HR. That person can then access all of the potential applicants' information through the MyUofC portal.</p> <p><b>b. Screening:</b> The resumes will need to be screened and sorted, and ideally 3-4 candidates should be shortlisted for an interview, with 3-4 as backups. It is best for the investigator or hiring manager to be leading this stage to ensure the right candidate is selected.</p> <p><b>c. Scheduling interviews.</b> You can then begin to contact the shortlisted candidates to schedule interviews. An administrative staff member can provide support with this.</p> <p><b>d. Interviews.</b> You need have at least a faculty member or a member of MaPS as part of the interview process, and other senior members of the team can be involved as well, if warranted.</p> <p><b>e. Reference checks.</b> The hiring manager is ultimately responsible to do reference checks. It is recommended that you get 2-3 references, with a minimum of 1 being a past or current supervisor. If you are hiring internally, it is HR policy that you have a reference from the applicants' current manager.</p>	<p>This process is normally can take between <b>3-4 weeks</b>. Allow at least <u>1 week</u> for screening/ shortlisting/ scheduling, <u>1 week</u> for interviewing, and <u>1 week</u> for reference checks.</p>
4. Job offer	<p>The offer and any negotiation <b>MUST</b> be handled by a member of MAPS (e.g., the hiring manager) or a faculty member. This involves four stages:</p> <p><b>a. Verbal offer</b> (usually over the phone). This should go over the position title, salary, term, benefits summary, and other information the candidate needs to know before making an informed decision.</p> <p><b>b. Request for Offer Letter.</b> Once the candidate accepts, the hiring manager needs to complete and submit a Request for Offer Letter form to your HR Talent Acquisition Advisor in order for them to generate a formal offer letter.</p> <p><b>c. Sending out the Offer Letter.</b> The hiring manager reviews, then emails the formal offer letter to the candidate, cc'ing the investigator and HR Talent Acquisition Advisor. The employee must 'reply-all' to accept the offer.</p> <p><b>d. Obtaining the Signed Offer Letter.</b> The signed letter must be returned to HR before the employee can be set up in the system prior to their first day. You can ask the</p>	<p>While some candidates can start right away, many will require at least <b>2 weeks</b> to provide notice to their current employer.</p>

Steps	Description	Timelines
	candidate to send you a scanned version of the signed letter, as HR will require this to set up the hire.	
5. Onboarding	<p>The onboarding website for U of C can help you ensure that your new staff member starts off with everything they need to be successful in their new role:  <a href="https://www.ucalgary.ca/onboarding/checklists-manager-obc">https://www.ucalgary.ca/onboarding/checklists-manager-obc</a></p> <p>Please note that successful <i>project</i> onboarding is the responsibility of the Principal Investigator.</p>	This process can take between <b>1-2 weeks</b>

**The Hiring Manager Toolkit:** <https://www.ucalgary.ca/hr/files/hr/hiring-manager-toolkit.pdf>

- This resource contains lots of useful and detailed information and facts about the hiring process. Print this and keep it handy throughout the hiring process.
- This kit provides checklists to take you through every step of the process
- It also includes information for what to do if you want to hire a postdoc

SCHEDULE "A" – SALARY SCHEDULE

		April 1, 2015 (2.0%)			April 1, 2016 (2.25%)			April 1, 2017 (2.25%)				
Specialist/Advisor Job Family:												
7 Hours		Minimum	Midpoint	Maximum		Minimum	Midpoint	Maximum		Minimum	Midpoint	Maximum
Phase 1	Monthly	3,345.77	4,139.77	4,933.72		3,421.60	4,233.02	5,044.43		3,498.95	4,328.57	5,158.18
	Annually	40,149.20	49,686.00	59,204.60		41,059.20	50,796.20	60,533.20		41,987.40	51,942.80	61,898.20
	Hourly	22.06	27.30	32.53		22.56	27.91	33.26		23.07	28.54	34.01
Phase 2	Monthly	3,820.48	4,695.60	5,569.20		3,906.93	4,801.77	5,695.08		3,994.90	4,909.45	5,822.48
	Annually	45,845.80	56,347.20	66,830.40		46,883.20	57,621.20	68,341.00		47,938.80	58,913.40	69,869.80
	Hourly	25.19	30.96	36.72		25.76	31.66	37.55		26.34	32.37	38.39
Phase 3	Monthly	4,774.47	6,125.82	7,480.20		4,882.15	6,263.83	7,648.55		4,991.35	6,404.88	7,819.93
	Annually	57,293.60	73,509.80	89,762.40		58,585.80	75,166.00	91,782.60		59,896.20	76,858.60	93,839.20
	Hourly	31.48	40.39	49.32		32.19	41.30	50.43		32.91	42.23	51.56

**Example Job Posting for a Specialist/Advisor Phase 1 Position:**

**JPD Number:**

**Job Title:** Research Assistant

**Date:** Nov 30, 2016

**Faculty:** Cumming School of Medicine

**Department:** Surgery

**Job Family (proposed):** SPA I

**Location:** Foothills Medical Centre

**Nature of the Work:**

The Department of Surgery invites applications for a Research Assistant. This recurring part-time position is for 2 years (based on the length of grant funding) with the possibility of extension. This is a part-time position with variable working hours depending on project requirements (e.g. number of prospective patients). It is expected that the position will be the equivalent of 0.25 FTE (8.75 hours per week). Working hours will fall within the normal working day.

This position will provide support for a clinical trial on the performance of biologic mesh materials in abdominal wall reconstruction.

- The Research Assistant reports to the Principal Investigator on the project: Dr XXXXXXXX.
- The Research Assistant must be able to work with minimal supervision and use sound judgement in order to complete assigned tasks and duties within allotted deadlines.
- The successful applicant should have strong communication skills and be able to interact in a sensitive and informed manner with study participants and their families from across different cultures and backgrounds.
- The Research Assistant must be able to manage flexible workloads and tasks.

**Primary Purpose of the Position:**

The primary purpose of this position is to work with the Principal Investigator and support the research team with XXXXXXXX. Primary tasks will include XXXXX..

**Qualifications/Expertise Required:**

- The minimum requirement is an undergraduate degree in medicine, nursing or a health related field.
- Minimum 2 years of related experience.
- Must be organized and be able to work independently with minimal supervision.
- Must demonstrate strong commitment to research ethics and participant safety/protection.
- Demonstrated accuracy and attention to detail.

- Be resourceful, innovative and strategic in problem solving.
- Must be able to function as a productive team member.
- Strong working knowledge of Microsoft Office.
- Strong communication skills.
- Experience in recruiting participants for clinical research projects or previous experience working in clinical research projects will be considered an asset.
- Familiarity with Foothills Medical Centre is an asset.

**Accountabilities/Tasks and Duties:**

- Plans and coordinates the initiation of research study protocol, and the establishment of operating policies and procedures.
- Recruits and coordinates research subjects, as appropriate to the eligibility criteria of the study.
- Tracks enrolment status of subjects and documents dropout information such as causes and subject contact methods.
- Plans, implements and maintains data collection and analysis systems in support for the research protocol.
- Ensures the efficient day-to-day operation of research and data collection services.
- Ensures that work assigned is completed as required.
- Manages own time effectively and ensures study Principal Investigator is kept informed of activities and progress of work.
- Performs other tasks as required.

**Occupational Health & Safety:**

- Understands and complies with the requirements of the University's Occupational Health and Safety Policy.
- Has Knowledge of and understands the expectations of the University's Occupational Health and Safety Management System (OHSMS) and applicable Faculty/Departmental/Unit specific health and safety policies and procedures.
- Ensures that all work conducted is in accordance with the Alberta Occupational Health and Safety Act, Regulation and Code and other health and safety legislation as applicable.

**Core Competencies**

The University has established 8 core competencies that flow from its mission and values. Competencies define the behaviours, knowledge and skills important for University of Calgary staff. Further information about the 8 competencies, and detailed definitions can be accessed on the Human Resources website <http://www.ucalgary.ca/hr/learn/>, or through contacting Human Resources.



Each of the 8 competencies is important for staff at the University. Applying relative weightings to them identifies which of the 8 are especially important for a particular position. Relative weightings assist with selection and performance development processes. Most job profiles have up to 3 competencies selected as having CRITICAL IMPORTANCE, with the rest being selected as having CORE IMPORTANCE.

**COMMUNICATION:** Ability to share information in an effective and collaborative manner.

- Critical Importance

**FLEXIBILITY:** Ability to adapt and respond to the changing environment and to constructively create opportunities for change through active participation.

- Core Importance

**INNOVATIVENESS/INITIATIVE:** Ability to be creative, challenge and demonstrate initiative to generate improvements and foster positive outcomes.

- Critical Importance

**KNOWLEDGE AND TECHNICAL SKILLS:** Ability to demonstrate proficiency in technical and job knowledge aspects of the position to achieve a high level of performance. An ability and desire to continuously learn.

- Core Importance

**LEADERSHIP:** Ability to achieve positive outcomes by encouraging, supporting, coaching, developing and mentoring others.

- Core Importance

**PERSONAL EFFECTIVENESS:** Ability to demonstrate respect, dignity and integrity in interpersonal relationships and to demonstrate positive personal coping and wellness strategies.

- Critical Importance

**TEAMWORK:** Ability to function effectively in team situations both within and across departments and other organizations to achieve optimal collective results.

- Core Importance

**UNIVERSITY UNDERSTANDING:** Ability to demonstrate effectiveness within the University environment and demonstrate an understanding of the University context.

- Core Importance

# **Ethics Requirements** **(University of** **Calgary)**

### Mandatory Ethics Training Courses:

In order to hold a project at the University of Calgary or to be listed as a co-investigator, coordinator, etc. on an ethics application, you must obtain certificates of completion for each of the following courses. Currently, only the TCPS2 CORE is tied to ethics, however it is still mandatory that you complete the CITI GCP and Health Canada Division 5 courses.

#### The TCPS2 – Tri-Council Policy Statement: Ethical Conduct for Research Involving Humans

- <http://www.pre.ethics.gc.ca/eng/policy-politique/initiatives/tcps2-eptc2/Default/>
- If your research projects involve human subjects, you **MUST** complete this course. You will not be able to submit an ethics application without uploading your TCPS2 certificate onto IRISS. See page 41 for information on how to do this and general information on IRISS.

#### Good Clinical Practice

- Good Clinical Practice (GCP) training is mandatory if you are involved in an interventional clinical research study. The training must be completed by **ALL** researchers and support staff involved in the project, not just by the principal investigator.
- The University of Calgary offers the training course free to all university employees through the CITI Canada website.

#### Health Canada Division 5

- Health Canada Division 5 training is mandatory for all researchers and support staff involved in a clinical research study that uses a drug as an intervention. As with the GCP, this training must be completed by **ALL** researchers and support staff involved in the project.
- This course can also be accessed for free through the CITI Canada website.

*Detailed instructions on how to register on the CITI Canada website can be found [here](#).*

Once you have completed these courses, the ethics certificates must be uploaded to your IRISS Researcher Profile. See page 51 for instructions on how to do this.

### **IRISS (Institutional Research Information Services Solution):**

IRISS is an online management system that streamlines the application process for human ethics and animal care at the University of Calgary.

To register you will need a UCID and IT Username. These will be your IRISS login credentials. If you have any issues registering contact the IRISS helpdesk at [iriss.support@ucalgary.ca](mailto:iriss.support@ucalgary.ca) or 403-210-7900.

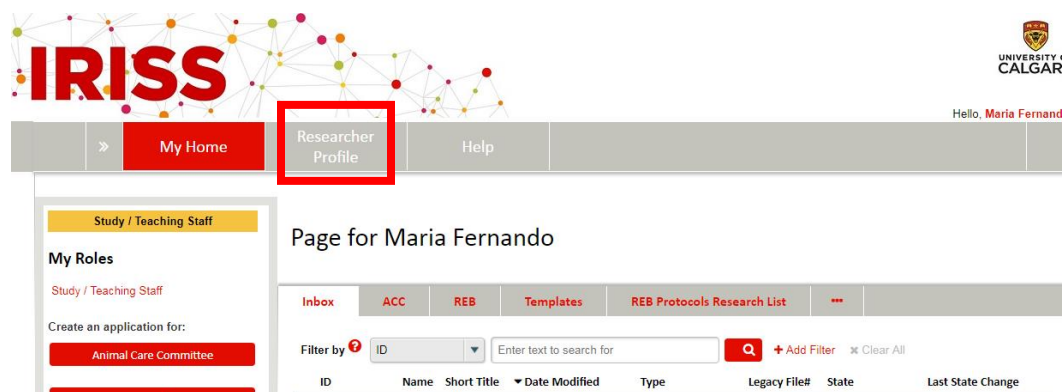
IRISS Help Desk: You will find a number of informative user guides at this link. Some of the more common ones have been linked below and described in detail.

Examples of guides not described below include: requesting PI proxy, reactivating a dormant study, printing or saving the ethics certificate, creating a copy of the ethics application in IRISS, etc.

The following website contains multiple help guides on navigating the IRISS system: <https://www.ucalgary.ca/iriss/help>.

Researcher Profile:

Log-in to your IRISS Account and access the Researcher Profile:



Select “Edit Researcher Profile” to make changes/upload documents.

Current State


Active

Edit Researcher Profile

### Maria Fernando's Profile

Email Address:	maria.fernando@ucalgary.ca		Business Phone Number:	403-210-8999									
Committee(s):	CFREB CHREB HSACC LESACC VSACC	Role(s):	Registered User Study Support										
Account Status:	Active	Access Approved By:	University of Calgary										
Faculty:	Faculty of Medicine	Department:	Physiology & Pharmacology										
Institutional Status:	University Staff												
REB Documentation:	TCPS 2 Core Tutorial Certificate of Completion: CITI Program - Social and Behavioral Research Certificate: CITI Program - Canada Biomedical Certificate: CITI Program - GCP Tutorial Certificate: CITI Program - Health Canada Division 5 Tutorial Certificate: NIH Certificate: College of Physicians & Surgeons of Alberta Medical Practice Permit:												
ACC Documentation:	DVM Degree: ABVMA License:												
General:	CV: Biosafety Permit: Other Self Registration Documentation: Other Documents: <table> <thead> <tr> <th>Name</th> <th>Date last modified</th> <th>Version</th> <th>Link</th> </tr> </thead> <tbody> <tr> <td colspan="4">No Other Documents Provided</td> </tr> </tbody> </table>					Name	Date last modified	Version	Link	No Other Documents Provided			
Name	Date last modified	Version	Link										
No Other Documents Provided													

The first page will allow you to change basic contact information, ie. email address and phone number. If you primarily use your AHS email, please change it here, otherwise the default will be your U of C email address. **You cannot use an email address other than an AHS or U of C one.**



Edit

« Back   Save   Exit   Hide/Show Errors   Print   Jump To ▾

### Base Profile Information

1.0 \* Profile Name:

2.0 This information has been pre-populated from your initial contact record.

Honorific:

First Name: Maria

Middle Name: Ruweka

Last Name: Fernando

UCID (University of Calgary Only):

3.0 Email Address:

Email Address:

**Note:** UofC users: University of Calgary policy directs users to use the ucalgary.ca email for communicating university business. For more information, please review the [electronic communication policy](#). The only exception is for employees who hold joint appointments for UofC and AHS - AHS email addresses are acceptable.

4.0 Phone Numbers:

Business:

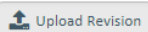
Home:

<https://iriss.ucalgary.ca/IRISSPROD/sd/Rooms/DisplayPages/LayoutInitial>

The second page allows you to upload necessary documents.

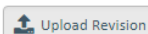
### Supporting Documentation

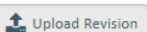
===== REB =====


TCPS 2 Core Tutorial Certificate of Completion: TCPS2 Certificate.pdf(0.01)  **MANDATORY**


CITI Program - Social and Behavioral Research Certificate: [None] 

CITI Program - Canada Biomedical Certificate: [None] 


CITI Program - GCP Tutorial Certificate: Canadian Good Clinical Practice (GCP) Course Completion Certificate.pdf(0.01)  **MANDATORY\***


CITI Program - Health Canada Division 5 Tutorial Certificate: Health Canada Division 5 Course Completion Certificate.pdf(0.01)  **MANDATORY\*\***

NIH Certificate: [None] 


College of Physicians & Surgeons of Alberta Medical Practice Permit: [None] 


===== ACC =====

DVM Degree: [None] 

ABVMA License: [None] 

===== General: =====

CV: [None] 

Biosafety Permit: [None] 

Other Self Registration Documentation: [None] 

### Other Documents:



Name	Description
------	-------------

There are no items to display

\***mandatory** if you are involved in an interventional clinical research study (all study team members, not just the lead investigator)

\*\***mandatory** if you are involved in a clinical research study that uses a drug as an intervention (all study members, not just the lead investigator)

If you are involved in research that has a lab component, please upload your biosafety permit to this page (purple box). This will make it easier for Research Services to set-up any projects requiring that permit.

### **Submitting Animal Care or Human Ethics Protocols:**

Human ethics applications from researchers in the Cumming School of Medicine/Department of Surgery will be reviewed by the Conjoint Health Research Ethics Board (CHREB). The CHREB manages applications from the Cumming School of Medicine, Faculty of Nursing and Faculty of Kinesiology. In some cases, even if the lead investigator is from outside one of these faculties, the application will still go through the CHREB if the content is more suited for review by this board.

On average, there are 42 days to determination for applications submitted through the CHREB (22 days with the researcher, 20 days with the REB)

Applications are submitted through IRISS (see page \_\_\_ for instructions on how to create and complete an IRISS profile)

\* Note that all members of the study team must have IRISS profiles (students, coordinators, etc.) so that they can be assigned to the REB and/or ACC protocol

### **Completing an REB Application:**

Instructions on submitting an application through IRISS can be found [here](#). The CHREB has prepared a number of useful documents that can assist in the completion of an application.

- CHREB Completion Checklist. Please review this list before submission. It contains many links to useful guides that will assist with completing protocols, consent forms, etc. as well as a list of all documents that are required for submission. *“Well completed applications facilitate both administrative and ethical review.”*
- In most cases, your protocol will not immediately be approved. You will receive an email from the IRISS system indicating what sort of changes are required. Please see the document on [Making Requested Changes to the Study Protocol](#) for instructions.



**Is your research related to cancer research?** If so, the CHREB will not review your application. Instead, all cancer-related submissions have been delegated to the Health Research Ethics Board of Alberta – Cancer Committee (HREBA.CC). An option to delegate your application to HREBA.CC will be on the first page of your application. If you do not see this option, please contact [iriss.support@ucalgary.ca](mailto:iriss.support@ucalgary.ca).

**Research Ethics Board**

If your study involves disclosure of personal health information you are required to apply to either CHREB or HREBA. For University of Calgary applications, the Board of record is determined by the faculty or affiliation of the PI. All questions preceded by a red asterisk (\*) are required responses that map you to the application sections that are relevant to your study. All questions within the section to which you are mapped must be addressed.

1.0 \* Select the appropriate Research Ethics Board.

☐ CFREB University of Calgary - Conjoint Faculties Research Ethics Board

- Faculty of Arts
- Faculty of Environmental Design
- Faculty of Graduate Studies
- Faculty of Law
- Faculty of Science
- Faculty of Social Work
- Faculty of Veterinary Medicine
- Haskayne School of Business
- Institute for Sustainable Energy, Environment and Economy
- School of Public Policy
- Schulich School of Engineering
- Workday School of Education

☒ CHREB University of Calgary - Conjoint Health Research Ethics Board

- Cumming School of Medicine
- Faculty of Kinesiology
- Faculty of Nursing

☐ HREBA-CC Health Research Ethics Board of Alberta - Cancer Committee

Note: The CHREB has delegated review of all cancer-related research to HREBA-CC. For access to that committee's ethics application please email [iriss.support@ucalgary.ca](mailto:iriss.support@ucalgary.ca).

\* The Cancer Committee mandate is to provide ethical review of cancer related studies involving human participants and/or research requiring access to personal information in the custody or control of a data custodian defined under the Health Information Act of Alberta.

If you accidentally submit your application to the wrong research ethics board, please see the document on [Transferring Your Study](#).

### Modifying an Existing Application:

After your REB protocol has been approved, you may find that the scope of the study has changed in some way, necessitating a modification of the protocol. Instructions on submitting a modification through IRISS can be found [here](#).

- In some cases, the CHREB may review the modification and decide that a new application is more appropriate. Please see the document on [Modifications vs New Applications](#) for additional details.

### Reviewing Changes in the Study:

- Information on how to review changes that have been made to the study or requests that have been made by REB administrations can be found [here](#).

### Study Expiration:

- Ethics certificates are valid for **one year** (the expiration date can be found on the ethics certificate)
- You will receive automated reminders of ethics expiration 30 days before expiry, 15 days expiry and 7 days before expiry. Any funding associated with this protocol will be suspended within 30 days of an expired certificate.

\*The University of Calgary has instituted a new policy. If a project is suspended due to expired ethics, any personnel charges will be transferred to the Department and cannot be transferred back once the project is active again. This is in accordance with Tri-Council Policy. The Department of Surgery **WILL NOT** pay these charges. They will instead be passed onto your section.

- You may request an extension to complete the study renewal. Extensions will be granted on a case by case basis, and generally only when there is a valid extenuating circumstance (for example, an illness or a project holder change). Details on what constitutes an extenuating circumstance (and what does not), as well as how to request an extension can be found [here](#).

#### Study Renewal:

- Instructions on renewing a study can be found [here](#). Please note, if you cannot submit a renewal if you already have a modification. Withdraw the modification and then submit the renewal request.
- Study renewals can be done 30 days prior to expiration date.
- A renewal indicates that data collection/interaction with patients is still ongoing.

#### Study Closure:

- A study can only be close when all data collection is completed. If patient recruitment is complete, the study must still remain open until data collection (direct or indirect) is finished. If the study is grant funded, do not submit an REB closure request until there is no active grant that requires ethics approval.
- You **MUST** complete a study closure request when you are ready to close your study. You **CANNOT** simply allow the ethics protocol to expire.
- Instructions on how to request a study closure can be found [here](#).

#### Adding Study Team Members:

- Instructions can be found [here](#). You must add new members to the study as soon as possible.

#### Troubleshooting:

Technical Support: IRISS Support, [iriss.support@ucalgary.ca](mailto:iriss.support@ucalgary.ca), 403-210-7900 (1-855-222-2345)

Application Support: CHREB Support, [chreb@ucalgary.ca](mailto:chreb@ucalgary.ca), 403-220-2297

**Completing an ACC Application:**

Submitting an application to the ACC is similar to submitting an application to the REB. Instructions can be found [here](#).

There are some additional steps that need to be completed to successfully submit an application and have it approved. These can be found [here](#). Briefly:

- 1) Register in IRISS (see page of this onboarding manual)
- 2) Request access to the Animal Health Unit website ([here](#))
- 3) If you require assistance, contact your protocol administrator:
  - a. Health Sciences ACC: [hsacc@ucalgary.ca](mailto:hsacc@ucalgary.ca)
- 4) Training:
  - a. Completion of the Institutional Animal User Training Program will likely be required for all study members. For details about this program, please see [here](#). To register for courses, email [iautp@ucalgary.ca](mailto:iautp@ucalgary.ca).

**Key Contacts:**

Health Sciences ACC: [hsacc@ucalgary.ca](mailto:hsacc@ucalgary.ca)

Institutional Animal User Training Program: [iautp@ucalgary.ca](mailto:iautp@ucalgary.ca)

**Additional Documents:**

[University of Calgary Animal Care Use & Policy](#)

[University of Calgary Animal Research and Education Committee Terms of Reference](#)

# **Alberta Health**

# **Services Provincial**

# **Research**

# **Administration**

### **AHS Provincial Research Administration (PRA):**

If your research involves AHS property, resources, data, facilities, patients or staff, you will need Operational Approval from the area that will be impacted by the study.

## **Administration & Approvals for Research**

Research & Innovation

### **Doing Research with Alberta Health Services**

Alberta Health Services' (AHS) Provincial Research Administration (PRA) works with Alberta's academic institutions and affiliated research institutes and centres supporting health research. If your research uses AHS property, resources, data, facilities, patients, or staff, you must obtain an Operational Approval from each area or department that will be impacted by the study. This approval, amongst many others, is required to launch the research study. The PRA team provides administrative services to help you access the resources you need.

AHS has policies, guidelines and best practices to support researchers and the studies being carried out in AHS facilities or using AHS data. The resources and best practices provided below guide the set-up and conduct of your research studies.

If you have a question about conducting research within AHS you can contact the PRA team at [research.administration@ahs.ca](mailto:research.administration@ahs.ca).

Patient  
Recruitment

Obtaining Operational  
Approval

Requesting AHS Data  
Resources

Purchased  
Services

Ethics Approval  
Resources

Training & Education in  
Research

In most instances, for whatever you require from AHS, contact [research.administration@ahs.ca](mailto:research.administration@ahs.ca). Once you have reached out to them with a description of the issue, they will send you the required documentation.

### **Important Information:**

[Ethics Approval Resources](#)

[Patient Recruitment](#)

[Obtaining Operational Approval](#)

[Requesting AHS Data Resources](#)

# Other Resources

**Alberta SPOR (Strategy for Patient-Oriented Research) SUPPORT (Support for People and Patient-Oriented Research and Trials) Unit:**

The [AB SPOR SUPPORT Unit](#) is a joint venture from Alberta Innovate and the Canadian Institutes of Health Research. Their mission is to support researchers conducting patient-centered research that has a potential for impact on patients and the health care system.

AbSPORU does not generally provide funding, as they are more focused on the services that can be provided (i.e. biostatistical support, grant review, letters of support, etc.). Contact AbSPORU at [spor@albertainnovates.ca](mailto:spor@albertainnovates.ca) if you wish to enquire about costs for services.

If you are interested in the services that the SPOR Unit can provide, more details can be found at the following [link](#).

To apply for services, you will need to create an account and complete a [form](#). A template of the form can be found [here](#) for your reference, but will need to be submitted through their online system.