Dear Members of the Promotions Committee,

I am currently appointed as a **CAR Assistant Professor**, having last been promoted to this rank in **2012**. In accordance with the CAR criteria, I identify **Administrative/Service** as my **primary pillar of academic activity** and **Education/Teaching** as my **secondary pillar**.

Since my last promotion, my work has focused on leadership in postgraduate medical education, distributed training environments, and community-based clinical systems, complemented by longitudinal teaching and mentorship.

## **Summary of Significant and Impactful Contributions**

## Administrative / Service (Primary Pillar)

- I have provided long-standing educational leadership within a Family Medicine Residency Program, including serving as a Domain Lead responsible for curriculum oversight, assessment processes, program evaluation, and alignment with national training standards, supporting approximately 24 residents annually across distributed sites.
- I have held residency site lead and co-lead roles in community settings, with responsibility for learner performance oversight, remediation, scheduling, and preceptor coordination, contributing to consistent educational quality and effective program governance.
- I have contributed to institutional and community governance through leadership roles on boards and operational committees, influencing quality improvement, policy development, workforce planning, and team-based clinical practice.
- Through sustained service, I have strengthened distributed education infrastructure, faculty engagement, and learner support systems, with impact extending beyond a single site.

## **Education / Teaching (Secondary Pillar)**

- I have delivered longitudinal clinical teaching and supervision for medical students and residents in community and acute care settings, emphasizing competency-based assessment, feedback, and professional development.
- I have led and contributed to program and curriculum development, including the creation and implementation of enhanced skills training pathways addressing acute care and workforce needs.
- I have supported faculty development and peer support initiatives, building teaching capacity, promoting learner and faculty wellbeing, and fostering psychologically safe learning environments.

## Advancing the University of Calgary

My work advances the University of Calgary's missions of **teaching and service** by strengthening residency education, supporting high-quality training in distributed and community settings, and contributing to governance structures that enhance program sustainability and educational equity. Through leadership roles within and beyond the university, I support the institution's reputation for socially accountable medical education and community-engaged clinical training at local and regional levels.

Thank you for your consideration.

Sincerely, [Your Name]